

Charter Academic Plan/District Improvement Plan 2024-2025

New Frontiers Public Schools (District) #015805

Mission

New Frontiers Public Schools is dedicated to offering a pathway where each student receives a collegiate experience. Students build a sense of pride and purpose and are inspired to become tomorrow's leaders.

Vision

To graduate scholars that are poised to elevate their communities, with their purpose and create opportunities.

Core Values

Dedication

Inspiration

Empowerment

Community

REV. 7/23, 8/23, 9/23, 10/23, 11/23, 12/23, 5/24, 7/24 Una versión en español está disponible en el distrito.

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Finance Department

Title I, Part A Schoolwide Components

On December 10, 2015, President Obama signed into law the bipartisan Every Student Succeeds Act (ESSA), which reauthorizes the ESEA. Under the ESSA, schoolwide programs remain a key tool for using Title I funds to improve academic achievement and enable a school to more effectively leverage Federal funds to upgrade its entire educational program. There are three required components of a schoolwide program that are essential to effective implementation: conducting a comprehensive needs assessment, preparing a comprehensive schoolwide plan, and annually reviewing and revising, as necessary, the schoolwide plan.

- Conducting a comprehensive needs assessment. To ensure that a school's comprehensive plan best serves the needs of those children who are failing, or are at-risk of failing, to meet the challenging State academic standards, the school must conduct a comprehensive needs assessment. (ESEA section 1114(b)(6)). Through the needs assessment, a school must consult with a broad range of stakeholders, including parents, school staff, and others in the community, and examine relevant academic achievement data to understand students' most pressing needs and their root causes. (ESEA section 1114(b)(2); 34 C.F.R. § 200.26(a)). Where necessary, a school should attempt to engage in interviews, focus groups, or surveys, as well as review data on students, educators, and schools to gain a better understanding of the root causes of the identified needs.
- Preparing a comprehensive schoolwide plan that describes how the school will improve academic achievement throughout the school, but particularly for the lowest-achieving students, by addressing the needs identified in the comprehensive needs assessment. (ESEA section 1114(b)(7)). The schoolwide plan must include a description of how the strategies the school will be implementing will provide opportunities and address the learning needs of all students in the school, particularly the needs of the lowest-achieving students. (ESEA section 1114(b)(7)(A)(i), (iii)). The plan must also contain descriptions of how the methods and instructional strategies that the school intends to use will strengthen the academic program in the school, increase the amount and quality of learning time, and help provide an enriched and accelerated curriculum, including programs and activities necessary to provide a well-rounded education. (ESEA section 1114(b)(7)(A)(ii)). To ensure that the plan results in progress toward addressing the needs of the school, the plan should include benchmarks for the evaluation of program results. This plan may be integrated into an existing improvement plan.
- Annually evaluating the schoolwide plan, using data from the State's assessments, other student performance data, and perception data to determine if the schoolwide program has been effective in addressing the major problem areas and, in turn, increasing student achievement, particularly for the lowest-achieving students. Schools must annually revise the plan, as necessary, based on student needs and the results of the evaluation to ensure continuous improvement. (ESEA section 1114(b)(3); 34 C.F.R. § 200.26(c)).

DNA/DIP Committee Members

NAME	Campus/District	Role/Position
Alfredo Segura	NFPS	Superintendent/CEO
Roselie Hewitt	NFPS	Chief of Staff
Jeff Flores	NFPS	Deputy Superintendent/Executive Principal
Robin Wilhoit	NFPS	Nurse
Sandee Flores	NFPS	Human Resources Manager
Mario Mendiola	NFPS	Director of Operations
Arnold Hernandez	NFPS	Director Public Affairs and Student Recruitment
-Luis Andrade	NFPS	IT -Manager
Jose Gabe Navarro	NFPS	Staff Accountant
Rose Bizarri	NFPS	PEIMS Coordinator

Brenda Sonnen	NFPS	Special Programs Coordinator
Crystal Garcia	NFPS/Garcia ECI	Campus Administrator
Alyssa Gamez	Madla/Davis ECHS	- Campus Administrator
Norma Arshad	NFPS	District Counselor
Kristina Canales	Madla ECHS	Teacher
Alice Rodriguez	Madla ECHS	Paraprofessional
Jessica De Los Santos	Madla ECHS	Parent
-GianCarlo Ramirez	Madla ECHS	Student
Dee Ann Drummand Estlzak	Region 20	Region ESC Program Staff

New Frontiers Public Schools Board of Trustees

Dr. Frank L. Madla III	Board President
Kathy Rodriguez	Vice President
Joe Pena	Treasurer
Dr. Harold Oliver	Secretary
Dr. Monica Ayala-Jimenez	Board Member

District Needs Assessment Process

New Frontiers Public Schools facilitates a cyclical and continuous comprehensive needs assessment process that includes addressing the improvement of academic achievement for students. Our needs assessment process includes meaningful consultation with stakeholders and allows our public the opportunity to provide input in the development of our plan. The needs assessment process involves all committees of New Frontiers Public Schools stakeholders at both the district and campus level. The committees are actively engaged in reviewing and analyzing data, collaborating on patterns of strengths and needs, and in identifying areas of priority. There are 8 components that the committees at New Frontiers Public Schools reviews as part of the needs assessment process. These areas are:

- 1. Demographics
- 2. Student Achievement
- 3. School Culture and Climate
- 4. Staff Quality and Professional Development
- 5. Curriculum Instruction and Assessment
- 6. Parent and Family Engagement
- 7. School Context and Organization
- 8. Technology

The committees at New Frontiers Public Schools are composed of: Superintendent of Schools/CEO, central office personnel, classroom teachers, campus principals, district/campus administrator(s), district/campus counselor(s), Curriculum and Instruction administrator, PEIMS Coordinator, Special Education Director, Business Manager/CFO, Human Resources Coordinator, Technology -Manager, Director Public Affairs & Student Recruitment Special Programs Coordinator, students, parents, ESC program staff, and community member(s).

Per Federal and State Law, funds are to be spent only when clearly identified in the Comprehensive Needs Assessment, District Improvement Plan, and Campus Improvement Plan.

The process includes:

- Committees meet throughout the year to review district/campus data DNA/DIP
- > The DNA/DIP is reviewed to ensure any revisions are completed
- > All components of the DNA are reviewed and addressed (goals, performance objectives, strategies/activities, funding)
- > An evaluation of all programs funded is completed at the end of the school year

Campuses in the DIP for 2024-2025

Frank L. Madla Early College HS #015805-001 Imelda Davis Early College HS #015905-002 Greg A Garcia Early College Intermediate #015905-041

District Strategic Planning Goals

- All 10th grade cohort students (review cohort graduation #) will increase at the Masters level EOC ELAR II from 5% to 30% by the end of August SY 2025-2026.
- All students will earn a College Ready score of 945 on the TSIA2 reading and 5 placers by the 11th grade year from 53% to 75% by the end of August 2025-2026.
- College Credits--All students will earn 30 hrs. by the end of the 11th grade from 60% to 95% by the end of August 2025-2026.
- NFPS will provide a safe and orderly learning environment and rigorously enforce all safety and security measures by ensuring 100% of staff and students are trained on all required trainings including: active shooter, safety policies, procedures, and protocols.
- NFPS will perform internal safety and security audits at all campuses every year and external audits every three years at a 100% completion rate.
- NFPS will implement best practices which will result in students, parents, and staff experiencing a safe and secure environment.
- NFPS will increase fiscal awareness among all stakeholders through training and communication.
- NFPS will maintain a balanced budget while supporting academic excellence and expanding resources for students and staff.

- NFPS will establish a corresponding financial plan that assigns resources to the goals outlined in the District Improvement Plan (DIP).
- NFPS will ensure student performance will increase through continuous improvement practice in the schools and school district.
- The economic health of NFPS will be maintained through strategic program review and the formation of effective partnerships.
- NFPS will promote and enhance two-way communication among our staff and our community to maximize the success of all students.
- NFPS will recruit, develop, and maintain successful and productive leaders who efficiently and effectively manage fiscal resources and operations to maximize learning for all students and staff.
- Align work of adults to continuously improve personalized instruction and responsiveness to meet our students' unique and varied needs.
- Improve our effective management of human, financial and physical resources.

Comprehensive Needs Assessment Data Sources

- STAAR Data
- NWEA MAP
- Local Benchmarks
- TELPAS
- Parent and Family Engagement Attendance
- Parent and Family Engagement Survey
- Student Renewal
- T-TESS Teacher Evaluations
- Teacher Retention
- Faculty & Staff Recruitment
- PEIMS Attendance Student Recruitment
- Schoology Analytics

- School Climate survey
- Student and Teacher Interview Feedback
- Results Driven Accountability/Student Performance Plan
- Special Education Self-Assessment
- Charter School Performance Network
- Texas Academic Performance Report
- Lone Star Governance Goals
- Outcome Based Measures

Summary of Needs Assessment

Area Reviewed	Summary of Strengths What were the identified strengths?		Summary of Needs What were the identified needs?		Priorities What are the priorities for the district?
	 100% Graduation Rate Supportive parent groups Extended family member enrollment Increased parent participation with virtual attendance options Attendance tracking, monitoring, incentives, challenges The district has met all five (5) Financial Framework Indicators 0% Dropout Rate 	•	Increase post-secondary enrollment rate Increase exposure of university/colleges amongst 6 th – 12 th grades Continue to develop and refine systems that provide social emotional support for students Increase our student enrollment and attendance counts Increase partnerships to market schools and to expand academic innovation Refine systems of support for special populations (MTSS & Character Strong)	•	Develop a Social Emotional support program to meet the SEL needs of students. Develop systems to support increase in post-secondary enrollment rates. Develop a system to track students who attend/graduate from college. Create scaffolded and varied opportunities for parents to engage with school functions/meetings/activities. Refine recruitment plan to increase enrollment. Ensure that necessary staff are available to support special populations and implement systems. Increase attendance rate

Student Achievement	 86% of 11th graders are College Ready students (TSIA2 full compliance) EOC Biology and History Student growth increased by approx. 40 points CCMR continue 100% 	 SAT and ACT participation increase to 90% for all students in grade 11-12 Student Progressive Grade Rate for dual credit classes increase by 5% Improve grade 9 TSI scores 	 Develop programs to impact identified academic need areas as per State Accountability concerns Create a support plan to increase the Student Productive Grade Rate for dual credit classes
School Culture and Climate	 Facilitated district-wide survey Teacher salary increase – on-going Students communicated a sense of pride in their school Students appreciated being colocated on the college campus 	 District-wide communication norms Clearly define roles/responsibilities Creating purposeful connections between future middle school and high school pathways District-wide professional development resources and plans 	 Delineating district-wide norms of communication Update organizational chart to provide clarity of roles/responsibilities Develop a district-wide professional development plan Campus improvement plan support through business/finance department Additional "mini-surveys" for the following areas: Add open comment section. Add option for NA option Deploy Fall and Spring semester Spring 2023 – initial planning of Convocation
Staff Quality/ Professional Development	 Advertising - NFPS Website, Facebook, Indeed, Region 20, SchoolSpring, Verdant.EDU, word of mouth Job Fairs Annual review of teacher salary schedule to keep competitive Small campus - individual meetings between admin and teachers can happen easier PD occurring at some level 	 Better developed process for getting the word out More support recruiting from those who do the jobs - subject matter experts (time constraints) Using programs that are available to us. ie. Teacher Incentive Allotment (TIA), Substitute pool with appropriate and on-going training Continue trackingEduphoria 	 Develop protocols and sharing of PD within PLC following training; monitor implementation of key concepts Create substitute list that is qualified and trained Create a teacher recognition program to acknowledge performance/dedication Create a District-wide professional learning Cross campus training Make professional development robust, meaningful District statement on PD for employees

(expectations)

		 Target trainings that meet specific needs and departments (no silver bullets) Targeted and focused professional development. Campus Administrators are self- sufficient and there is collaboration between district and campus. Small campus Onboarding and on-going Mentorship program Content area dept is a one-person schedule 	 To distinguish between PD and training vs. meetings for all levels of staff Round table discussion with an admin (district or campus) Reinvent daily/weekly schedule - add more opportunities for teachers to collaborate Ask new staff for what they need in terms of support Streamline recruitment and advertising efforts Virtual/Online Job Fairs TIA designation, Recruitment incentives, Teacher referrals, Sign-on bonus; Retention bonus; Review and comparison of ALL positions District-wide Open House - let parents become familiar with our work and where we work; get a better idea of who we are and what we have to offer. Develop process to ensure each campus has appropriate support (special programs, adoptions, TEKS, EMAT, etc.)
Curriculum, Instruction, & Assessment	 Variety of data sources used in decision making and reviewing data Consistent systems for curriculum instruction and support Eduphoria is used district-wide 	 Clear communication to parents and students about the curriculum, objectives, and standards Continued professional development to support increased student achievement Analyze and develop transition plan from MS to HS Clear identification of intervention supports Develop and provide training for MTSS Process and Character Strong 	 Create opportunities to inform and educate parents and students about our curriculum, objectives, and standards. Analyze MTSS program and implement systems-based approach with oversight Continue Character Strong SEL Program Development of Honors Program at MS

		TCMPC as a resource for HS	
Family and Community Involvement	 We have many forms of communication channels as far as social media, websites, constant contact, YouTube Able to reach a wide network Parent engagement is a pillar of our district model. District use of Schoology is widely successful in communicating with parents Communication between Teachers & Parents (Schoology) Hosting after school academic activities Board Meetings are posted at Central Office and social media (Schoology) 	 Increase engagement between District and Families Provide more opportunities for parents to become involved in their students learning 	 YouTube grow and expand - challenge teachers and students to create content Link Schoology and website District can and should piggy-back and form their own Schoology GROUP to communicate with families and be open to various modes of engagement and times to engage. Board meetings held at different locations showcase students at the campus Currently, the District has limited direct communication with Parents. Add a District page to Schoology Host District Open Houses to encourage relationship building (possibly holding two virtual and live)
School Context and Organization	Instructional Rounds for 9-12	 Create time for more campus-wide collaboration Focus on early intervention Addition of SPED teacher 	 Facilitate staff meetings that are focused on opportunities for collaboration and PD Clearly outline and define goals and objectives of each campus/district committee so meetings are purposeful
Technology	 Schoology (LMS) 1 to 1 (Capacity) Eduphoria System for assessments and evaluation eConnect Region 20 NWEA (assessment) 	 Expand IT Department Software PD Continuous PD Integrate with Schoology and Ascender Support staff of Tech at each satellite to create student accounts Ascender Career Portal 	 Cost considerations BOY/continuous training Student Offboarding Recruitment & On-boarding process for new Employees Ascender Employee portal Expand IT Department

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Demographics

New Frontiers Public School is a public school district/campus located in the community of San Antonio, Texas. Our District launched in 1998 in San Antonio with a founding vision of shaping our students into the future leaders of the community, we operate local schools that serve children grades 6th through High School. Where other schools focus on college preparation, New Frontier students are college students – many of them entering college in high school.

We operate open enrollment, public charter schools and as such we accept all students where we have availability. We are open-enrollment schools which means we serve students in our primary boundary of Bexar County once that area is served; we can serve our secondary boundary which includes Floresville and the surrounding areas. Since we are open enrollment, we accept student applications all year round.

If we reach capacity, we are mandated to employ a public lottery for additional admissions. Our applications do include a request for academic information so that we are able to 'triage' a student's needs and build a prescriptive, individualized educational plan. A student's academic record would not preclude them from attending any of our schools.

Each of our students – from 6th grade on – are on a <u>collegiate pathway</u>. Through their partnerships with Institutions of Higher Education (IHE) - Alamo Colleges District (ACD, the Early College High Schools offers a college <u>immersion</u> program where students are embedded in college courses with other college students. Our students can graduate with a Distinguished High School Diploma <u>and</u> an associate degree.

Our schools are tuition-free, public charter schools. We operate at no cost to families. Students enrolled in our Early College High Schools also attend without cost – in fact in the past three semesters, they have earned college credit hours which has saved their families in college expenses.

We are currently employing a variety of innovative approaches to ensure our students are academically prepared to enter college at high school. F Namely, we are integrating technology in the classroom and are excited to begin offering robotics, engineering, and design opportunities.

Our schools are primarily funded by federal and state appropriations. However, public charter schools receive on average less funding per student than traditional public schools. Under the state's school funding formula, public charter schools do not receive any form of facilities funding or any credit enhancement for facilities, the latter of which results in a significantly higher interest rate for financing charter school facilities.

Consequently, districts like ours must seek investments from the philanthropic community so that our schools continue to grow and meet the needs of our students.

Our schools are free, public charter schools that are subject to almost all of the same state regulations and oversight that applies to every other public school. Our students are subject to all of the same state-testing, and their schools are rated under the same accountability system as traditional public schools.

Frank L. Madla ECHS, Imelda Davis ECHS, and Greg A Garcia ECI are New Frontiers Public Schools campuses that serve students in grades 6-12. Madla and Davis ECHS are co-located on the campus of **Palo Alto College**, and Garcia ECI is located in proximity of the Madla campus. Both campuses are built on a commitment to provide students with

- > Rigorous academic programs
- ➤ College-immersion experience Safe and student friendly environment
- Personalized academic counseling
- > Equipping students with the self-confidence and skills they need to thrive in the 21st-century economy

Students attending the high schools, have the opportunity to earn an associate degree (60 credits) from Palo Alto College while earning their High School Distinguished Diploma at no cost.

Our Story

1998

- > NFCS Granted 2nd Generation Charter
- Management company operated Advantage

Schools 2005

> NFCS Becomes Independent of Management

Company 2008

- ➤ Recognized rating in ECA 3rd grade TAKS
- > Transition from alternative accountability (AEA) to regular

accountability 2009

➤ Exemplary Rating in ECA – 3rd grade

TAKS 2010

- ➤ Recognized rating in ECA 3rd grade TAKS
- ➤ Recognized rating for DISTRICT

- Bond approved to purchase building
- ➤ Recognized Rating in ECA TAKS 3rd

grade 2012

> Construction and renovation of K-8 campus/2nd floor

2013

- ➤ MS receives STAAR performance distinctions
- > Academic Achievement in Reading/ELA (Distinction Earned) Percent of Eligible Measures in Top Quartile 3 out of 4 = 75%
- > Academic Achievement in Mathematics (Distinction Earned) Percent of Eligible Measures in Top Quartile 1 out of 2 = 50%
- > Top 25 Percent Student Progress (Distinction Earned)

2014

> ECHS receives early college high school

designation 2015

- > MS (1) and Early College High School (4) both receive multiple STAAR performance distinctions
- > Accountability Rating: Met Standard

2016

US News World and Report designates a bronze award for the Early College High

School 2017

Campus alignment and consolidation K-8th

Grade 2018

- > First graduating class from FLMECHS.
- ➤ K-8th grade is named Frank L. Madla Accelerated Collegiate Academy (FLMACA).
- > Pre-K 4 SA forms partnership with New Frontiers Public Schools.

- NFPS Receives Academic Rating Upgrade.
- > Frank L. Madla Early College High School Student Named National Merit Semifinalist.

2020

Frank L. Madla Early College High School named top 10 best public charter high schools in San Antonio (U.S. News & World

Report) 2021

Refocused District Mission: Early College

Focus 2022

- > Launch of the Imelda Davis Early College High School in partnership with San Antonio College'
- ➤ District Upgraded 'A' Rating by the Texas Education Agency, TEA
- > TEA Distinction Designation: Top 25 Percent Comparative Academic Growth (Frank L. Madla Early College High

School) 2023

> Launch of Greg A Garcia Early College Intermediate

2024

The commissioner of education has approved the following amendment requests: CDN: 015-805 (#130-24/1) NEW FRONTIERS PUBLIC SCHOOLS, INC. to relocate campus #015805-002 from 1819 North Main Avenue, San Antonio, Texas 78212 to 1400 Villaret, San Antonio, Texas 78224, effective August 1, 2024; (#130-24/2) NEW FRONTIERS PUBLIC SCHOOLS, INC. to change the charter fiscal year dates from beginning September 1st and ending August 31st to beginning July 1st and ending June 30th, effective August 1, 2024; (#130-24/3) NEW FRONTIERS PUBLIC SCHOOLS, INC. to change the start date of campus

#015805-003 from opening in the 2024-2025 school to opening in the 2025-2026 school year, effective August 1, 2024; and (#130-24/4) NEW FRONTIERS PUBLIC SCHOOLS, INC. to change the start date of campus #015805-004 from opening in the 2024-2025 school to opening in the 2025-2026 school year, effective August 1, 2024.

TSDS PEIMS DIISAGGREGATION OF PEIMS STUDENT DATA LEA-level Data

LEA-level Data
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Friday 10/27/2023 11,02AM Page 2012

TSDS PEIMS DISAGGREGATION OF PEIIMS STUDENT DATA LEA-level Data Campuses: All Campuses 2023 - 2024!Fall Collection, !First S!!lbmissio11

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Data Driven

NFPS uses data in their decision-making, goal setting, and improvement initiatives. Beyond just test scores, NFPS collects student data to measure and assess progress toward district-wide objectives. With this information, NFPS reports on progress and develops a strategic action plan with targeted initiatives and interventions to achieve our goals. To measure improving student learning outcomes across the board, district leaders break down data into subgroups like special education, English learners, At-Risk students, Dyslexia students, 504 students, etc.

By collaborating with staff to review this data, district leadership analyzes trends in student achievement to see how each school, class, subgroup and even student is performing compared to previous years. This enables NFPS to identify key areas of strength and improvement opportunities in things like board policy, interventions, and curriculum and instruction. With input from teachers, this data can be used to drive decisions around student learning initiatives and inform subsequent strategic plans.

NFPS views data both aggregated and split by demographic attributes like ethnicity, first language, and gender identity, to identify and interrogate gaps in engagement, performance and learning outcomes. This enables district leadership to identify student groups that are not being adequately served and be proactive in our response.

Ensuring students graduate high school is always a district mission. College and career readiness goals aspire to provide middle school and high school students with learning opportunities, experiences, and choices to explore any number of post-graduation options. Whether a student wants to enroll in a four-year degree program, a two-year community college, or pursue a trade, their education can help pave a pathway to success. To measure the efficacy of college and career readiness programs, NFPS keeps data on which students are pursuing each post-secondary pathway to discover trends and potential gaps. With these insights, district leaders make informed decisions about curriculum changes, student services, and school programs.

State Accountability To be Updated

Texas Education Agency

2022 Accountability Ratings Overall Summary FRANK L MADLA EARLY COLLEGE H S (015805001) - NEW FRONTIERS PUBLIC SCHOOLS INC - BEXAR COUNTY

Accountability Rating Summary

	Component Score	Scaled Score	Rating
Overall		91	A
Student Achievement		94	A
STAAR Performance	56	85	
College, Career and Military Readiness	100	100	
Graduation Rate	100	100	
School Progress		94	Α
Academic Growth	86	93	Α
Relative Performance (Eco Dis: 73.8%)	78	94	Α
Closing the Gaps	82	85	В

Frank L. Madla Early College HS #015805001

2018-2019 Accountability Rating: A

2019-2020 Accountability Rating: <u>Not Rated: Declared State of Disaster</u> 2020-2021 Accountability Rating: <u>Not Rated: Declared State of Disaster</u>

2021-2022 Accountability Rating: A

https://rptsvr1.tea.texas.gov/cgi/sas/broker? service=marykay& program=perfrept.perfmast.sas& debug=0&ccyy=2022&lev=C&id=015805001&prgopt=report s%2Facct%2Fsummary.sas

2022 RDA

CHARTER SCHOOL PERFORMANCE NETWORK (CSPF) – REPORT ONLY—2022

https://rptsvr1.tea.texas.gov/cgi/sas/broker?_service=marykay&_program=perfrept.perfmast.sas&_debug=0&ccyy=2022&lev=C&id=01580500 1&prgopt=reports%2Ftapr%2Fpaper_tapr.sas

Lone Star Governance

Lone Star Governance Lone Star Governance (LSG) is a continuous improvement model for governing teams. It aligns the behavior of trustees individually and boards corporately with proven, research-based behaviors that improve student outcomes.

The board's student outcome goals, as aligned with the district vision, are as follows:

- 1. All 10th grade cohort students (review cohort graduation #) will increase at the Masters level EOC ELAR II from 5% to 30% by the end of August SY 2025-2026.
- 2. All students will earn a College Ready score of 945 on the TSIA2 Reading and 5 placer by the 11th grade year from 53% to 75% by the end of August SY2025-2026
- 3. College Credits--All students will earn 30 hrs. by the end of the 11th grade from (60-65%) to (75%) by the end of August SY 2025-2026.

While in pursuit of the Board's student outcome goals, the CEO/Superintendent shall:

- 1. Not allow the percent of teacher retention to fall below the state average.
- 2. Not allow the District FIRST Rating to be less than 70%
- 3. Not allow the District to have less than three

partnerships The Board shall:

- 1. Not fail to lead or co-lead at least one training on LSG for the community during the six-month period.
- 2. Not be excluded from receiving training on LSG from fellow board members or from a certified LSG Coach.

Student Outcome Goals & Goal Progress Measures

G1: All 10th grade cohort students (review cohort graduation #) will increase at the Masters level EOC ELAR II from 5% to 30% by the end of August SY 2025-2026.

Goal 1 Yearly Target Goals: SY2020-2021=5% baseline, SY2021-2022=10%, SY2022-2023=15%, SY2023-2024=20%, SY2024-2025=25%, SY2025-2026=30%

GPM 1.1: The percentage of 9th grade cohort students in EOC ELAR 1 (benchmarks/exam) Masters level performance will increase from 5% to 25% by the end of August 2025-2026.

Target Goals: SY2020-2021=5%, SY2021-2022=7.89% baseline%, SY2022-2023=10%, SY2023-2024=15%, SY2024-2025=20%, SY2025-2026=25%

GPM 1.2: The percentage of 9th grade cohort students to score at the "High Average" and "High" level in MAPs will increase from 25% to 70% by the end of August 2025-2026.

Target Goals: SY2020-2021=25%, SY2021-2022=50% baseline, SY2022-2023=55%, SY2023-2024=60%, SY2024-2025=65%, SY2025-2026=70%

GPM 1.3: The percentage of 9th grade cohort students in Semester Grades receiving a grade of "A" will increase from 15% to 40% by the end of August 2025-2026.

Target Goals: SY2020-2021=15% baseline, SY2021-2022=20%, SY2022-2023=25%, SY2023-2024=30%, SY2024-2025=35%, SY2025-2026=40%

G2: All students will earn a College Ready score of 945 on the TSIA2 reading and 5 placer by the 11th grade year from 53% to 75% by the end of August 2025-2026.

Goal 2 Annual Targets: SY2020-2021=53% baseline, SY2021-2022=56 %, SY2022-2023=60%, SY2023-2024=65 %, SY2024-2025=70%, SY2025-2026=75 %

GPM 2.1: The percentage of 10th grade cohort students in Benchmark for English II at Meets will increase from 30% to 75% by the end of August 2025-2026.

Target Goals: SY2020-2021=30%, SY2021-2022=56% baseline, SY2022-2023=60%, SY2023-2024=65%, SY2024-2025=70%, SY2025-2026=75%

GPM 2.2: The percentage of 10th grade cohort students to score "On Track 22 & 24" on NWEA MAP-ACT College Readiness will increase from 20% to 75% by the end of August 2025-2026.

Target Goals: SY2020-2021=20% baseline, SY2021-2022=30%, SY2022-2023=60%, SY2023-2024=65%, SY2024-2025=70%, SY2025-2026=75%

G3: College Credits--All students will earn 30 hrs. by the end of the 11th grade from 60% to 95% by the end of August 2025-2026.

Goal 3 Annual Targets: SY2020-2021=60% baseline, SY2021-2022=65%, SY2022-2023=70%, SY2023-2024=80%, SY2024-2025=90%, SY2025-2026=95%

GPM 3.1: Percentage of Madla ECHS 9th grade students receiving a minimum of *3 credit hours a year* will increase from 60% to 95% by the end of August SY2025-2026.

Target Goals: SY2020-2021=60% baseline, SY2021-2022=65%, SY2022-2023=70%, SY2023-2024=80%, SY2024-2025=90%, SY2025-2026=95%

GPM 3.2: Percentage of Madla ECHS 10th grade students receiving a minimum of *12 credit hours a year* will increase from 80% to 95% by the end of August SY2025-2026.

Target Goals: SY2020-2021=80% baseline, SY2021-2022=83%, SY2022-2023=85%, SY2023-2024=90%, SY2024-2025=93%, SY2025-2026=95%

GPM 3.3: Percentage of Madla ECHS 11th grade students receiving a minimum of *15 credit hours a year* will increase from 90% to 95% by the end of August SY2025-2026.

Target Goals: SY2020-2021=90% baseline, SY2021-2022=92%, SY2022-2023=95%, SY2023-2024=95%, SY2024-2025=95%, SY2025-2026=95%

GPM 3.3	12 th Grade Fall	12 th Grade Spring	Combined
SY2016-17	n/a	n/a	n/a
SY2017-18	100%	93%	96.5%
SY2018-19	94%	95%	94.5%
SY2019-20	100%	100%	100%
SY2020-21 reset targets	90%	90%	
GPM 3.3	11 th Grade Fall	11 th Grade Spring	Combined
SY2021-22			
SY2022-23			
SY2023-24			
SY2024-25			

Board's Constraints for the CEO/Superintendent

C1: Shall not allow the percent of teacher retention to fall below the state average.

CPM 1.1 – The percent of Teacher Retention will remain at or above the state average of 85% by the end of August SY2024-25. Annual Targets: Baseline SY2021-22=70%, SY2022-23=75%, SY2023-24=80%, SY2024-25=85%

C2: Shall not allow the District FIRST Rating to be less than 70%.

CPM 2.1 – The Change in Net Asset will increase by a minimum of \$50,000 per year.

• CPM 2.1: Annual Targets: SY2020-21=\$50k+, SY2021-22=\$50k+, SY2022-23=\$50k+, SY2023-24=\$50k+, SY2024-25=\$50k+

CPM 2.2 – The Administrative Cost Ratio will not be less than 6 points (Indicator 11) by the end of August SY2024-25.

• Baseline SY2020-21=<.2895 (6 pts); SY2021-22=<.2895 (6 pts); SY2022-23=<.2645 (8 pts), SY2023-24=<.2645 (8pts), SY2024-25=<.2645 (10 pts).

C3 Shall not allow the District to have less than three partnerships.

CPM 3.1 – The Charter district partnerships shall increase or remain the same of 3/3 = 100%

• Annual Targets: Baseline SY2020-21= 100% SY2021-22=100%, SY2022-23=100%, SY2023-24=100%, SY2024-25=100%.

Board's Constraints for the Board

C1: Shall not fail to lead or co-lead at least one training on LSG for the community during the six-month period.

C2: Shall not be excluded from receiving training on LSG from fellow board members or from a certified LSG Coach.

CCMR Board Outcome Goal

The percentage of graduating cohort students in TSIA2 Mathematics will increase from 56% to 80% by the end of August 2025-2026.

Yearly Target Goals							
2022 2023 2024 2025 2026							
57%	65%	70%	75%	80%			

CCMR Board Outcome Goal

The percentage of graduating cohort students in TSIA2 English Language Arts & Reading will increase from 75% to 95% by the end of August 2025-2026.

Yearly Target Goals							
2022	2023	2024	2025	2026			
75%	80%	85%	90%	95%			

CCMR Board Outcome Goal

The percentage of graduating cohort students in Both Subjects TSIA2 (English Language Arts & Reading and Mathematics) will increase from 54% to 80% by the end of August 2025-2026.

Yearly Target Goals							
2022	2023	2024	2025	2026			
54%	65%	70%	75%	80%			

Math Board Outcome Goal

The percent of students that score meets grade level or above on STAAR Math will increase from 20% to 30% by June 2025.

Yearly Target Goals

2018	2019	2021
19%	27%	16%

State Compensatory Education

NFPS has a State Compensatory Education (SCE) manual intended to describe the Texas State Compensatory Education requirements to analyze student academic performance, implement programs to meet the needs of students at-risk of failing the state's challenging academic standards or of dropping out of school, and evaluate the effectiveness of those programs. The State Compensatory Education Program (SCE) is to increase the academic performance of students identified as being At-Risk.

This District has written policies and procedures manual to identify the following:

- Students who are at risk of dropping out of school under state criteria
- Students who are at risk of dropping out of school under local criteria
- How students are entered into the SCE program
- How students are exited from the SCE program
- •The cost of the regular education program in relation to budget allocations per student and/or instructional staff per student ratio

Total SCE funds allotted to this District: \$ To be updated

Total FTEs funded through SCE at this District: To be updated

Students	Drop Out Data	Completion Data	
Students At-Risk	%0	%100	
Students Not At-Risk	%0	%100	

Special Education Program

This District has written operating procedures that support the implementation of the full continuum of services:

- Operating procedures are reviewed on an annual basis
- Operating procedures are reflective of Legal Framework policy
- Operating procedures provided consistency and guidance on all aspects of the Special Education program and the Admission, Review and Dismissal process

2024-2025 Special Education Consolidated Grant Application planning allotment: \$

Breakdown of planning allotment:

Payroll (6100)	\$
Professional and Contracted Services (6200)	\$

Breakdown of current Special Education identified students at NFPS:

NFPS Campus	Student Enrollment Count
Madla ECHS	
Davis ECHS	
Garcia ECI	

ESSA Title I Requirements

District Goal 1: All 10th grade cohort students (review cohort graduation #) will increase at the Masters level EOC ELAR II from 5% to 30% by the end of August SY 2025-2026.

Performance Objective 1: The percentage of 9th grade cohort students in EOC ELAR 1 (benchmarks/exam) Masters level performance will increase from 5% to 25% by the end of August 2025-2026.

Strategy Details	Student Population	Person(s) Responsible	Fund Source/ Resources	Timelines	Evidence of Implementation	Evidence of Result/Impact	Formative/ Summative
Strategy 1: The LEA Title I, Part A Program Plan has been developed with timely and meaningful consultation with teachers, principals, other school leaders, paraprofessionals, specialized instructional support personnel, charter school leaders (in an	All Students	DIP Committees	11 Instruction 12 Instruction al & Media	Throughout • 2024-2025SY	Sign-in sheet; agendas, minutes	Improved student performance on state and local assessments.	Quarterly and summative reviews
LEA that has charter schools), administrators (including administrators of programs in other parts of Title I), other appropriate school personnel, and with parents of children in schools served under Title I, Part A.[Section				May, July, August, December		Meeting dates, agenda, meeting notes and sign- in	Teviews

1112(a)(1)(A)]			sheets.	
The LEA Title I, Part				
A Program Plan				
includes the statutory				
required descriptions				
noted in section				
1112(b).				
[Section 1112(b) (1-13)]				

	T	T	1	T	1	1	T
The LEA shall periodically review and, as necessary, revise the Title I, Part A Program Plan. [Section 1112(a)(5)] Strategy 2: The Title I, Part A Schoolwide program plan is available to the LEA, parents, and the public, and the information contained in such plan shall be			11 Instruction				
in an understandable and uniform format and, to the extent practicable, provided in a language that the parents can understand. [Section 1114 (b)(4)] The LEA shall ensure that it has coordinated the Title I, Part A Program	All Students	DIP Committees	13 Curr. Develop & Instructional Staff Development 23 School Leadership (Special Education, Bilingual, State Compensatory Education, Dyslexia)	Throughout 2024-2025SY	Sign-in sheet; agendas; minutes	Improved student performance on state and local assessments	Quarterly and summative reviews
Plan with Other Elementary and Secondary Education Act programs, the Individuals with Disability Education Act (IDEA), the Rehabilitation Act of 1973, the Carl D.							

Perkins Carrer and				
Technical Education				
Act of 2006, the				
Workforce Innovation				
and Opportunity Act,				
the Head Start Act,				
the McKinney-Vento				
Homeless Assistance				
Act, the Adult				
Education and Family				
Literacy Act, and				
other Acts as				
appropriate [Section				
1112(a)(1)(B)]				

		1				1	
Strategy 3: The LEA							
meaningfully consults							
with teachers,							
principals, other							
school leaders,			13 Curr. Develop &				
paraprofessionals			Instructional Staff				
(including			Development				
organizations			Development				
representing such							
individuals),							
specialized							
instructional support							
personnel, charter							
school leaders (in an							
LEA that has charter							
schools) parents,					Sign-in sheet;	Improved student	Quarterly and
community partners,	All Students	District Committees		Throughout	agendas; minutes	performance on	summative
and other				2024-2025 - SY		state and local	reviews
organizations or						assessments	
partners with relevant							
and demonstrated							
expertise in programs							
and activities			Programs are				
designed to meet the			coordinated with				
purpose of Title II,			Title I, Title IV,				
Part A. [Section			Special Education,				
2102(b)(3)(A)]			Bilingual, State				
			Compensatory				
The LEA			Education, Dyslexia,				
coordinates Title II,			CCMR				
Part A, professional							
development							
activities with							
professional							
development							

activities provided			
through other			
federal, state, and			
local programs.			
[Section			
2102(b)(2)(F)]			
The LEA coordinates			
activities under Title			
II, Part A with other			
related strategies,			
programs, and			
activities being			
conducted in the			
community. [Section			
2102(b)(3)(C)]			

under Title I, Section 1124(c). [Section 2102(b)(2)(C)] The LEA has a system of professional growth and improvement, such as induction for teachers, principals, or other school leaders and opportunities for building the capacity of teachers and opportunities to develop meaningful teacher leadership. [Section 2102(b)(2)(B)] The LEA Plan provides that schools served with Title I, Part A to meet the challenging State academic standards [Section 1112(a)(3)(B)] Table Section 1124(c). In Develop & Instructional Staff Development July 2024-June 2025 Quarterly Sign-in sheet; agendas; minutes Ouarterly and summative reviews Performance Assessment Performance Assessment Improved scores in Benchmarks and Performance Assessment Quarterly and summative reviews Quarterly and Summative reviews Quarterly and Summative reviews All Students Is a curr. Develop & Instructional Staff Development July 2024-June 2025 Quarterly All Students Is a curr. Develop & Instructional Staff Development July 2024-June 2025 Quarterly Improved scores in Benchmarks and Performance Assessment Summative reviews Performance Assessment Performance

			1	1			
Strategy 5: The LEA engaged in a timely and meaningful consultation with a broad range of stakeholders as a part of their process in determining the targeted areas of improvement related to student's access to effective program activities. [ESSA, Title IV, Part A, Section 4106(c) (1-2)]	All Students	DIP Committees	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership	July 2024-June 2025 Quarterly	Sign-in sheet; agendas; minutes	IRanchmarks and	Quarterly and summative reviews
Strategy 6: The LEA periodically evaluated the effectiveness of the Title IV, Part A programs and/or activities based on the objectives and outcomes. [Section 4106(e)(1)(E)]	All Students	DIP Committees	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership	July 2024-June 2025 Quarterly	Sign-in sheet; agendas; minutes	IRenchmarks and	Quarterly and summative reviews
Strategy 7: The LEA, as a condition of receiving funds under the Every Student Succeeds Act, established and implements a policy requiring that: a student attending a persistently dangerous public elementary school or secondary school (as	All Students	District Support Staff Campus Administration	31 Guidance & Counseling, 33 Health Services, 41 General Administration, 52 Safety and Security	July 2024-June 2025 Quarterly	Parent Meeting	•	Quarterly and summative reviews

determined by the Texas				
Education Agency), or				
 a student who becomes a 				
victim of a violent criminal				
offense, while in or on the				
grounds of a public				
elementary or secondary				
school that the student				
attend, is offered and allowed				
to attend a safe public				
elementary or secondary				
school within the local				
education agency, including a				
public charter school.				
 Note: If another campus is 				
not available within the LEA,				
the policy should provide for				
other types of services to				
ensure the safety of the				
student. In addition, the LEA				
is encouraged to attempt to				
secure a cooperative				
agreement with another LEA				
to accept transfers when				
reasonable and appropriate.				
[Section 8532]				
The LEA notified parents that their				
student(s) may transfer and attend				
a safe public elementary or				
secondary school within the local				
educational agency, including a				
public charter school, for:				

 Students who are enrolled in a persistently dangerous school (Notification was made within 14 calendar days of notification from TEA.) Students who are victims of a violent criminal act (Notification was made within 14 calendar days of the incident.) [Section 8532] 							
Strategy 8: The services the LEA will provide homeless children and youth to support the enrollment, attendance, and success of homeless children and youth in coordination with the services the LEA is providing under the McKinney-Vento Homeless Assistance Act (i.e., Homeless LEA Reservation)	Students identified as homeless	District Support Staff Campus Administration	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership 31 Guidance & Counseling, 33 Health Services, 41 General Administration, 52 Safety and Security	July 2024-June	Enrollment records, requisitions, tutoring logs, meeting minutes	'	Quarterly and summative reviews
Strategy 9: How the LEA will support, coordinate, and integrate services provided with Title I, Part A, with early	Does not apply to NFPS as						

i+			

childhood education programs at the LEA or individual school level, including plans for the transition of participants in such programs to local elementary school programs (i.e., LEA Reservation for Preschool)	serves 6-12 grades				
Strategy 10: How teachers and school leaders, in consultation with parents, administrators, paraprofessionals, and specialized instructional support personnel, in school's operating a Targeted Assistance program under Section 1115, will identify the eligible children most in need of services under Title I, Part A (i.e., Multiple, educationally related, objective criteria)	the 23-24 SV	Administration			

Strategy 11: Increased student access to early college high school or dual or concurrent enrollment opportunities, or career counseling to identify student interests and skills	All students	District Support Staff Campus Administration	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership 31 Guidance & Counseling, 33 Health Services, 41 General	July 2024-June 2025 Quarterly	Enrollment records, ECHS Blueprint, meeting minutes	'	Quarterly and summative reviews
Strategy 12: Every Student Succeeds Act (ESSA) Application Public Notice The Texas Education Agency requires a Public meeting be held for the purpose of providing information on the consolidated application and participation of the Federal Grant, Every Student Succeeds Act (ESSA) and to get valued public input and comments regarding content and services for the 2024-2025 school year.	All Students	DIP Committees	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership	July 2024	Sign-in sheet; agendas; minutes; presentation		Quarterly and summative reviews

	Administration,		
	52 Safety and		
	Security		

Instructional Priorities: 6th-8th grade

Strategy Details	Student Population	Person(s) Responsible	Fund Source/ Resources	Timelines	Evidence of Implementation	Evidence of Result/Impact	Formative/ Summative
Strategy 1: Academic Lab will be embedded into the master schedule that makes tutoring and targeted support available for students within the school day.	All Students	Campus Administration Academic Teams			Daily Attendance		Quarterly and summative reviews, Attendance and unit exams, benchmark exams

Strategy 2: Students will be taught a systematic metacognitive process used in developing a plan(s) that supports critical thinking.		District Support Staff Campus Administration Academic Teams	11 Instruction 12 Instructional & Media, 13 Curr. Develop & Instructional Staff Development, 23 School Leadership		Assignments, Attendance, Informal and Formal Assessments, T- TESS walkthroughs	Improved student performance on state and local assessments	Quarterly and summative reviews, STAAR, Interim Assessments, semester and final grades
Strategy 3: Goal setting based on student conferencing will be implemented for all grade levels and be shared during student-led parent conferencing that will be facilitated quarterly.	All Students	District Support Staff Campus Administration Academic Teams	11 Instruction 12 Instructional & Media, 13 Curr. Develop & Instructional Staff Development, 23 School Leadership	Quarterly 2024-2025 SY	Sign-in sheet; agendas; minutes, independent practice, walkthroughs, observation from Instructional Coach, T-TESS walkthroughs; Parent Conferences	Improved student performance on state and local assessments	Quarterly and summative reviews, NWEA MAP scores, STAAR Scores and semester and final grades
Strategy 4: Interventions will be embedded into the master schedule that makes tutoring and targeted support available for students within the school day.		District Support Staff Campus Administration Academic Teams	13 Instruction 14 Instructional & Media, 13 Curr. Develop & Instructional Staff Development, 23 School Leadership	Ongoing 2024-2025 SY	Master Schedules	Attendance, scores, grades	STAAR scores, EOCs

Strategy 5: Students will write daily across all content areas that demonstrate a depth of understanding on various topics, across multiple texts within and across genres.	All Students	Campus Administration Academic Teams	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership	Aug 2023 May 2024 Quarterly	Sign-in sheet; agendas; minutes, Exit tickets, PLC review of writing samples, T-TESS walkthroughs	Improved scores in Benchmarks and Performance Assessment	Quarterly and summative reviews, PLC review of student artifacts, and evaluation of writing samples
Strategy 6: Dedicated science lab that supports hands-on demonstrations, activities and experiments to offer an immersive learning experience where students conduct investigations, use scientific inquiry and utilize the metacognitive process to guide their critical thinking and scientific problem solving.	All Students	Campus Administration Academic Teams	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership	Aug 2023 May 2024 Quarterly	Use of science lab, lesson plans, observation from Instructional Coach, T-TESS walkthroughs	Improved scores in Benchmarks and Performance Assessment	Quarterly and summative reviews, Quizzes, Unit assessments, Informal and Formal Assessments
Strategy 7: Intervention through online/web-based platforms that support appropriate grade level science concepts to develop knowledge of topic based on individual student needs.	All Students, Sub populations (Special Education, EB, 504, Dyslexia)	Campus Administration	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership	Aug 2023 May 2024 Quarterly	Unit assessments, observation from Instructional Coach, T-TESS walkthroughs, student usage on platform	Improved scores in Benchmarks and Performance	Quarterly and summative reviews, Quizzes, Informal and Formal Assessments, benchmark, practice, homework, classwork, projects

Strategy 8: Sec. 28.029. MIDDLE SCHOOL ADVANCED MATHEMATICS PROGRAM. (a) To increase the number of students who complete advanced mathematics courses in high school, each school district and open-enrollment charter school shall develop an advanced mathematics program for middle school students that is designed to enable those students to enroll in Algebra I in eighth grade.	All Students, Sub populations (Special Education, EB, 504, Dyslexia)	Campus Administration	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership	Aug 2024- May 2025 Quarterly	Unit assessments, observation from Instructional Coach, T-TESS walkthroughs, student usage on platform	Improved scores in Benchmarks and Performance	Quarterly and summative reviews, Quizzes, Informal and Formal Assessments, benchmark, practice, homework, classwork, projects
Strategy 9: Identify and document students who are at-risk of dropping out of school and provide supplemental services such as tutoring, HB1416 and accelerated instruction. Provide supplemental instruction to students that have not scored Approaches or higher on STAAR tests.	All Students, Sub populations (Special Education, EB, 504, Dyslexia)	Campus Administration	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership	Aug 2024- May 2025 Quarterly	Unit assessments, observation from Instructional Coach, T-TESS walkthroughs, student usage on platform	Improved scores in Benchmarks and	Quarterly and summative reviews, Quizzes, Informal and Formal Assessments, benchmark, practice, homework, classwork, projects
Strategy 10: Provided supplemental instruction in addition to instruction typically provided to students in the grade levels in which they are enrolled and including targeted instruction in the Texas	All Students, Sub populations (Special Education, EB, 504, Dyslexia)	Campus Administration	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership	Aug 2024- May 2025 Quarterly	Unit assessments, observation from Instructional Coach, T-TESS walkthroughs, student usage on platform	Improved scores in	Quarterly and summative reviews, Quizzes, Informal and Formal Assessments, benchmark,

Essential Knowledge and Skills				
(TEKS) for the applicable grade				
levels and subject areas				

Instructional Priorities: 9th-12th grade

District Goal 1: All 10th grade cohort students (review cohort graduation #) will increase at the Masters level EOC ELAR II from 5% to 30% by the end of August SY 2025-2026.

Performance Objective 2: The percentage of 9th grade cohort students in EOC ELAR 1 (benchmarks/exam) Masters level performance will increase from 5% to 25% by the end of August 2025-2026.

Strategy Details	Student Population	Person(s) Responsible	Fund Source/ Resources	Timelines	Evidence of Implementation	Evidence of Result/Impact	Formative/ Summative
Strategy 1: Disaggregate student performance data (EOCs, benchmarks, NWEA MAP) by objective, student expectations and subgroup to identify campus target areas utilizing AWARE	populations	District Support Staff Campus Administration Academic Teams	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership	Quarterly 2024-2025 SY	Data walls; I-	Improved student performance on state and local assessments.	Quarterly and summative reviews
Strategy 2: Utilize evidence based instructional resources for core academic areas to include AVID and MTSS	populations (Special	District Support Staff Campus Administration Academic Teams	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership	Quarterly 2024-2025 SY	Tess; walk-	Improved student performance on state and local assessments	Quarterly and summative reviews
Strategy 3: Develop, utilize, and analyze rigorous classroom instruction, technology, curriculum, and assessments.	Sub	District Support Staff Campus Administration Academic Teams	11 Instruction 13 Curr. Develop & Instructional	Quarterly 2024-2025 SY	Tess; walk-	Improved student performance on state and local assessments	Quarterly and summative reviews

Education, EB, 504,	Staff Development		
Dyslexia)	23 School Leadership		
	Leadership		

District Goal 1: All 10th grade cohort students (review cohort graduation #) will increase at the Masters level EOC ELAR II from 5% to 30% by the end of August SY 2025-2026.

Performance Objective 3: The percentage of 9th grade cohort students to score at the "High Average" and "High" level in MAPs will increase from 25% to 70% by the end of August 2025-2026.

Strategies and Action Steps	Student Population	Person(s) Responsible	Resources	Timelines	Evidence of Implementation	Evidence of Impact	Formative/ Summative
Strategy 1: Develop, implement, & monitor the implementation of AVID, 504 Program, Dyslexia Program, MTSS, Special Education Program, Bilingual Program, Character Strong	All Students	Campus Administration Academic Teams	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership AVID training, curriculum,	July 2024-June	attendance;	iperformance on	Quarterly and summative reviews
Strategy 2: Provide appropriate interventions to students based on qualifying criteria. NFPS will implement a Multi-Tiered Systems of Support (MTSS)	All Students, Sub populations (Special Education, EB, 504, Dyslexia)	Campus Administration Academic Teams Teachers	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership	July 2024-June 2025	_	iperformance on	Quarterly and summative reviews

Framework focusing on intervention best practices in academics, behavior, and social/emotional support for the whole child. Tiers are based on student needs and increase the level of support provided as a student moves from classroom-wide, to targeted and intensive interventions.			31 Guidance & Counseling				
Strategy 3: Provide teachers with accommodations and modifications for special education, 504 and EB students	Sub populations, Sub populations (Special Education, EB, 504, Dyslexia)	Campus Administration School Counselor Special Pops. Coordinator	177 Cabaal	July 2024-June	Spanish/English Letters & Emails Log of Notices Sent Home	IGrawth	Quarterly and summative reviews

of current practices, prioritizing gaps in	All Students, Sub populations (Special Education, EB, 504, Dyslexia)	Campus Administration School Counselor	1)	July 2024-June 2025	Develop a management system that encourages positive student behavior, selfesteem, and a supportive climate to facilitate maximum student achievement. Promote activities that ensure positive student conduct and fair, equitable discipline practices. Review discipline data to plan, revise and monitor practices and procedures appropriately.	Increased student growth	Visit classrooms regularly; observe and gather data to adjust as necessary and appropriate to meet district and school goals and objectives relating to curriculum and best teaching practices.
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Strategy 6: Increase social emotional support for students to increase attendance, decrease achievement gaps, dropout rates, and maintain completion and graduation rates for all populations to include McKinney Vento Homeless students.	All Students, Sub populations (Special Education, EB,	Campus Administration	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership 31 Guidance & Counseling	July 2024-June 2025	notes, analytic	Implementation of lessons, counseling logs decrease in excessive absences (90% rule)	EOC Scores, attendance
-Strategy 7: An LEA can waive accelerated instruction ratio requirements only by using an approved automated supplemental instruction product that is included on the HB 1416 Ratio Waiver List (RWL).	All Students, Sub populations (Special Education, EB, 504, Dyslexia)	Campus Administration School Counselor	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership 31 Guidance & Counseling	July 2024-June 2025	notes, analytic review of	Implementation of lessons, counseling logs decrease in excessive absences (90% rule)	EOC Scores, attendance

District Goal 1: All 10th grade cohort students (review cohort graduation #) will increase at the Masters level EOC ELAR II from 5% to 30% by the end of August SY 2025-2026.

Performance Objective 4: The percentage of 9th grade cohort students in Semester Grades receiving a grade of "A" will increase from 15% to 40% by the end of August 2025-2026.

Strategies and Action Steps	Student Population	Person(s) Responsible	Resources	Timelines	Evidence of Implementation	Evidence of Impact	Formative/ Summative
Strategy 1: Teachers will attend PD to learn strategies to better align TEKS to the curriculum.	(Special Education,	District Cuppert	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership	July 2024-June 2025	Excel spreadsheet on TEKS and curriculum	Student Achievement, Assessments, lessons	EOCs

Strategy 2: Provide all teachers individual instructional coaching in the common instructional frameworks		District Support Staff Campus Administration Academic Teams Teachers, Instructional coach	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership 282-ESSER 6100	July 2024-June 2025	Evaluations, notes from teacher conferences quarterly	Student Achievement, Admin walk- through notes	T-TESS
Strategy 3: Implementation of T-Tess observation and feedback cycle; yearlong calendar and reset training at BOY	All Students	District Support Campus Administration Academic Teams Teachers	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership	July 2024-June 2025	formal evaluations walk-through data reflective coaching sessions	Student Achievement Effective Instructional Practices Teacher Retention	Monthly

District Goal 2: All students will earn a College Ready score of 945 on the TSIA2 reading and 5 placer by the 11th grade year from 53% to 75% by the end of August 2025-2026.

Performance Objective 1: The percentage of 10th grade cohort students in Benchmark for English II at Meets will increase from 30% to 75% by the end of August 2025-2026.

Strategies and Action Steps	Student Population	Person(s) Responsible	Resources	Timelines	Evidence of Implementation	Evidence of Impact	Formative/ Summative
Strategy 1: Develop a master schedule that maximizes the instructional day for all students.	All Students	Administration	11 Instruction 23 School Leadership	July 2024-Jun e 2025	Master Schedule, District Performance Data; Benchmarks, Semester Exams	Increase success of all students and sub-pops	9-week progress checks

Strategy 2: Support students in course crosswalk selections with PAC/SAC	8-12	District Support Staff Campus Administration Academic Teams Teachers	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership 31 Guidance & Counseling	July 2024-Jun e 2025	Master Schedule, Student Selection Forms, Interest assessments, student meetings, parent input, published degree plans	College Credits earned, TSI compliance rate	semester
Strategy 3: Identify and implement professional learning specific to tech systems that are district based (Ascender, Frontline, NWEA)	All Students	District Support Staff Campus Administration	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership 41 General Administration 53 Data Processing & Technology Services	July 2024-Jun e 2025	Campus/District observations, training logs, and assessment result improvement, Surveys; staff requests	Increase of student	T-Tess
Strategy 4: The MOU or ILA shall include the goal of the ECHS and IHE partnership and a description of how the goals of the dual credit program align to the Texas Statewide Dual Credit Goals.	9-12	District Support Staff Campus Administration	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership 41 General Administration	July 2024-Jun e 2025	Benchmarks, Assessments	EOCs, Final Exams	Final, signed, and executed MOU/ILA or similar agreement; MOU/ILA must be reviewed annually with the goal of improving programmatic supports and services for students and alignment to the Texas Statewide Dual Credit Goals

Strategy 5: The ECHS program shall offer a course of study that provides a detailed and relevant course sequence to the postsecondary opportunities aligned to the high school and college courses provided to the ECHS students. This crosswalk must follow the courses and fields of study listed in the THECB Lower Division Academic Course Guide Manual (ACGM) and/or the Workforce Education Course Manual (WECM).	9-12	District Support Staff Campus Administration	11 Conoral		Master Schedule	Degree Audits	Crosswalk aligning high school and college courses, grades 9 through 12, which enables a student to earn an associate degree or up to 60 college credit hours toward a baccalaureate degree
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District Goal 2: All students will earn a College Ready score of 945 on the TSIA2 reading and 5 placer by the 11th grade year from 53% to 75% by the end of August 2025-2026.

Performance Objective 2: The percentage of 10th grade cohort students to score "On Track 22 & 24" on NWEA MAP-ACT College Readiness will increase from 20% to 75% by the end of August 2025-2026.

Strategies and Action	Student	Person(s)	Resources	Timelines	Evidence of	Evidence of Impact	Formative/ Summative
Steps	Population	Responsible			Implementation		

Strategy 1: Data will be collected and reviewed for TSI2, EOC benchmarks, NWEA MAP, SAT/ACT, PSAT, class grades, college enrollment, and college credits earned.	10th grade	District Support Staff Campus	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership	July 2024-June 2025	Ilmniementation	Review all data – September, January, March, June	Increase in test scores, PGR, and grades
Strategy 2: Test prep for all assessments to ensure student success	10 th grade	District Support Staff Campus Administration	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership	July 2024-June 2025	Records of test registration, test scores, grade reports, PGR, and implementation of Shmoop test readiness package, and online course library.	Review all data – September, January, March, June	Increase in test scores, PGR, and grades

Strategy 3: Students are administered the assessment as a method of determining academic readiness and the appropriate placement level of college course work for each student. The test is to determine the students' readiness for success in academic college courses.		District Support Staff Campus Administration	'	July 2024-June 2025	and implementation of Shmoon test		Increase in test scores, PGR, and grades
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District Goal 3: College Credits-All Students will earn 30 hours by the end of the 11th grade from 60% to 95% by the end of August 2025-2026.

Performance Objective 1: Percentage of Madla ECHS 9th grade students receiving a minimum of *3 credit hours a year* will increase from 60% to 95% by the end of August SY2025-2026.

Strategies and Action Steps	Student Population	Person(s) Responsible	Resources	Timelines	Evidence of Implementation	Evidence of Impact	Formative/ Summative
be supported in core- content area through	EL identified students 6-12th	District Support Staff Campus	Development	July 2024-June 2025	of strategies,	ESL identified	TELPAS STAAR # of ESL certified staff SIOP training CBLI
ISpecial Education	6-12th SPED identified students	District Support Staff		July 2024-June	Professional Development	IARD DOCUMENTS and	RDA; Sped Self-Assessment SPP Indicators

	2025		
	2023		

development offerings by Region 20 ARD processes, standards-based IEPs and secondary transition Special Education Self-Assess	Administration	13 Curr. Develop & Instructional Staff Development 23 School Leadership		Plan, Signature page, Agendas		
Strategy 3: Empower teachers to make data driven instructional decisions utilizing district approved software to disaggregate data to track goals, ensuring achievement for all student groups.	District Support Staff Campus Administration	Development	July 2024-June	lpage.	l	Increase in test scores, PGR, and grades, RDA; Sped Self- Assessment SPP Indicators

District Goal 3: College Credits-All Students will earn 30 hours by the end of the 11th grade from 60% to 95% by the end of August 2025-2026.

Performance Objective 2: Percentage of Madla ECHS 10th grade students receiving a minimum of *12 credit hours a year* will increase from 80% to 95% by the end of August SY2025-2026.

Strategies and Action Steps	Student Population	Person(s) Responsible	Resources	Timelines	Evidence of Implementation	Evidence of Impact	Formative/ Summative
Dala Alta Callaga	9 th – 12th grade	District Support Staff Campus Administration	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership		and implementation	Review all data – September, January March	Increase in test scores, PGR, and grades

					online course library.		
		District Support Staff Campus Administration	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership	July 2024-June 2025	Records of test registration, test scores, grade reports, PGR, and implementation of Shmoop test readiness package, and online course library.	Review all data –	Increase in test scores, PGR, and grades
Strategy 3: Attendance is cumulative. 90% attendance is required for credit (excused and unexcused). Attendance impacts a student's learning. Interventions are in place to assist students to avoid loss of credit and offer credit recovery if needed. District goal is 98% attendance daily.	^{6th – 12th} grade	District Support Staff Campus Administration	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership	July 2024-June 2025	Student-Parent Handbook, Student/Parent Informational Sessions, Student Assemblies, Shmoop, Attendance recovery logs	Number of students absent	Number of students absent for each semester

District Goal 3: College Credits-All Students will earn 30 hours by the end of the 11th grade from 60% to 95% by the end of August 2025-2026.

Performance Objective 3: Percentage of Madla ECHS 11th grade students receiving a minimum of *15 credit hours a year* will increase from 90% to 95% by the end of August SY2025-2026.

Strategies and Action Steps	Student Population	Person(s) Responsible	Resources	Timelines	Evidence of Implementation	Evidence of Impact	Formative/ Summative
co located off		District Support Staff Campus Administration	A .1 * . * . 1 1 *	July 2024-June 2025	-1	Review all data – September, January, March, June	Increase in test scores, PGR, and grades
Strategy 2: Meetings with IHE partner High School Programs Department (every two weeks/twice a month)	10 – 12 th	District Support Staff Campus Administration	Administration	July 2024-June 2025	implementation of	Review all data – September, January, March, June	Increase in test scores, PGR, and grades
Strategy 3: Students are provided explicit instruction through reading, writing, speaking and		District Support Staff Campus Administration	23 School Leadership	July 2024-June 2025	Records of test registration, test scores, grade reports, PGR, and implementation of Shmoop test readiness package,	Review all data – September, January, March, June	Increase in test scores, PGR, and grades

college						
readiness skills		<u>'</u>		1		

using research- based practice and teaching methodology promoting WICOR			Student Tuition, textbooks cost, AVID Summer Institute		and an online course library.		
strategies. This will increase student ownership, accountability, and critical thinking							
Strategy 4: ECHS are required to meet the Outcome-Based Measures (OBMs) to receive the	9-12	Staff Campus Administration	12 Ochiciai	July 2024-June 2025	Signed MOU, Degree crosswalks, Parent conference logs, Spring semester degree audits	Test scores, student grades & progress	Student attainment of postsecondary opportunities such as Dual Credit, Certifications, up to 60 college credit hours, or an Associate Degree.
Strategy 5: ECHS will allow students least likely to attend college or who wish to accelerate completion of high school, to combine high school courses and college-level	9-12	District Support Staff Campus	12 Ochiciai	July 2024-June 2025	School structures and policies, regularly convene leadership teams and ensure adequate staff capacity for the successful implementation and sustainability	School board and board of regents' presentation ECHS/IHE Leadership Meeting Agendas	Documents outline the strategic priorities for the current academic year and/or long-term priorities of the ECHS partnership

courses while				
participating in				
rigorous and				
accelerated				
instruction.				

Student Support & Safety

District Goal 4: NFPS will implement best practices which will result in students, parents, and staff experiencing a safe and secure environment.

Performance Objective 1: School campuses will maintain a safe and disciplined environment conducive to student learning and well-being resulting in academic success of all students.

Strategies and Action Steps	Person(s) Responsible	Resources	Timelines	Evidence of Implementation	Evidence of Impact	Formative/ Summative
Strategy 1: Conduct all required safety drills as per regulation. To include all required trainings: active shooter, safety policies, procedures, and protocols.				Monthly safety drill	Compliance with safety regulations	425 Report SAFE Survey

Strategy 2: Training will be provided for Abuse, Neglect, and Sexual Abuse annually as part of staff development	District Support Staff Campus Administration	Region 20 Module Coop 31 Guidance & Counseling	Annually		Increased staff awareness of abuse issues	
Strategy 3: Provide training to prevent bullying by fellow students and staff	District Support Staff Campus Administration	Region 20 Module Coop 31 Guidance & Counseling	Annually	•	Reduction in bullying incidents	Discipline reports
Strategy 4: Perform internal safety and security audits at all campuses every year and external audits every three years at a 100% completion rate.	District Support Staff Campus Administration	Approved NFPS Safety Plan	July 2024-June 2025	Monthly safety drill logs; safety meeting agenda, minutes	Compliance with safety regulations	425 Report SAFE Survey
Strategy 5: Form a safety committee with campus team leaders, first responders and parents involving community first responders, fire department, SAPD and ACPD	District Support Staff Campus Administration	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership 41 General Administration 51 Plant Maintenance & Operations 52 Safety & Security	3x a year	meeting minutes	Committee meeting minutes; Emergency Operations, plan	Safety Survey Incidents reported

Strategy 6: Provide training on the NFPS emergency operations manual and evacuation map to all school campus personnel for every student and staff occupied space.	Staff Campus	23 School Leadership 52 Safety & Security	Annual	Review manual in every classroom with teacher	Campus Leadership Teachers discuss procedures with students and the timing of evacuation.	Safety Survey
istlident grolins as well as stildent		33 Health Services	Annual	Clinic log and medication log	Number of student visits,	Clinic log and medication log, Annual screenings, Number of trainings and meetings, Attending trainings and number of email correspondence
Strategy 8: Character Strong SEL Program-Research-based Social Emotional Curriculum that provides: Character development lessons for 6-12 grade students, Tier 2 solutions 6-12 (for group or individual counseling), PD for employees The curricula and professional learning are grounded in research and focused on fostering the Whole Child with vertically aligned lessons that teach SEL and character, side-by-side.	District Support Staff Campus Administration Classroom Teachers	23 School Leadership 31 Guidance & Counseling 61 Community Character Strong SEL Program	Annual	Continued- demand learning opportunities and on-going support Character Strong Scope & Sequence Pre & Post Surveys	Students will have lessons once a week with follow-up conversations/ discussions	Number of student referrals for Tier 2 services, Develop and create Social-Emotional Learning activities to support student's needs to include Tier 1, Tier 2 and Tier3 interventions.

Family and Community Engagement

District Goal 5: To develop, implement, and sustain a quality and innovative Parent and Family Engagement program that increases the connection with the district and results in increased levels of student achievement.

Performance Objective 1: Sustain partnership between the district, school, parents, and community by providing a variety of opportunities for engagement and involvement.

Strategies and Action Steps	Person(s) Responsible	Resources	Timelines	Evidence of Implementation	Evidence of Impact	Formative/ Summative
Strategy 1: Maintain communication utilizing technology such as Schoology, Constant Contact, Facebook, and the District Website.	District Support Staff Campus Administration	11 Instruction 13 Curr. Develop & Instructional Staff Developmen t 23 School Leadership 41 General Administration 53 Data Processing & Technology Services	Quarterly	Message Artifacts; Log Documents	Parent/Family communication and attendance with district events/functions	Annual Parent Survey; Increased followership on social media platforms; focused and targeted communications
opportunities and types of sessions	District Support Staff Campus Administration	23 School Leadership 31 Guidance & Counseling 61 Community	Quarterly	Training agendas/calendar of offerings	Particination rates	Annual Parent Survey; attendance at sessions; session feedback

Strategy 3: Increase opportunities for parents to feel comfortable providing input in stakeholder sessions.	Campus Administration	23 School Leadership 31 Guidance & Counseling 61 Community	Quarterly	Sign In Sheets Agendas		Annual Parent Survey; increased participation by parents in stakeholder meetings
Strategy 4: Hold a Public Hearing to have stakeholder input on application for Federal Grants.	District Support Staff Campus Administration	31 Guidance &	2025	Sign In Sheets Agendas	Participation rates	Attendance (in-person & virtual), Presentation

District Goal 6: To develop, implement, and sustain a quality and innovative Parent and Family Engagement program that increases the connection with the district and results in increased levels of student achievement.

Performance Objective 2: Parent and family members will have opportunities to communicate readily and easily regarding their student's academics.

Strategies and Action Steps	Person(s) Responsible	Resources	Timelines	Evidence of Implementation	Evidence of Impact	Formative/ Summative
developed under section 1112	District Support Staff Campus Administration	23 School Leadership 31 Guidance & Counseling 61 Community PFE Supplies, snacks	Ouarterly	Calendar of PFE meetings		Copy of LEA's written parent involvement policy, Title I: Parent & Family Engagement Compliance Documentation

Strategy 2: The LEA conducts, with the meaningful involvement of parents and family members, an annual evaluation of the content and effectiveness of the parent and family engagement policy in improving the academic quality of all Title I, Part A schools served. [Section 1116 (a)(2)(D)]	District Support Staff Campus Administration	23 School Leadership 31 Guidance & Counseling 61 Community PFE Supplies, snacks	Quarterly	Sign Meeting agendas, meeting invitations, meeting minutes or notes, and documentation of attendance (i.e., signin sheets, electronic attendance rosters) documenting participation of parents in the annual evaluation of the content and effectiveness of the policy AND Copy of annual evaluation	Copy of LEA's written parent involvement policy, evaluation
Strategy 3: The LEA has School-Parent Compacts at each Title I, Part A campus that outline how parents, the entire school staff, and students will share the responsibility for improved student academic achievement and the means by which the school and parents will build and develop a partnership to help children achieve the State's	District Support Staff Campus Administration	23 School Leadership 31 Guidance & Counseling 61 Community PFE Supplies, snacks	Quarterly	in sheets, electronic	School-Parent Compact, Title I: Parent & Family Engagement Compliance Documentation

high standards. [Section 1116 (d)]				effectiveness of the policy AND Copy of compact evaluation		
Strategy 4: The LEA and Title I, Part A campuses shall educate teachers, specialized instructional support personnel, principals, and other school leaders, and other staff, with the assistance of parents, in the value and utility of contributions of parents, and in how to reach out to, communicate with, and work with parents as equal partners, implement and coordinate parent programs, and build ties between parents and the school. [Section 1116 (e)(3)]	District Support Staff Campus	23 School Leadership 31 Guidance & Counseling 61 Community PFE Supplies, snacks	Quarterly	documenting	Parent/Family communication and attendance with district	Presentation
Strategy 5: At the beginning of each school year, a local educational agency shall notify the parents of each student that the parents may request, and the agency will provide the parents on request (and in a timely manner), information regarding the professional qualifications of the student's	District Support Staff Campus Administration	23 School Leadership 31 Guidance & Counseling 61 Community PFE Supplies, snacks	Quarterly	Sign In Sheets Agendas	Particination rates	Presentation (Annual Title I Meeting)

classroom teacher(s). [Section			
1112 (e)(1)(A)]			

Human Resources

District Goal 7: Shall not allow the percent of teacher retention to fall below the state average.

Performance Objective 1: The percent of Teacher Retention will remain at or above the state average of 85% by the end of August SY2024-25.

Strategies and Action Steps	Person(s) Responsible	Fund Source / Resources	Timelines	Evidence of implementation	Evidence of Impact	Formative/Summative
Strategy 1: Delineate a robust recruiting plan to include (job fairs, screening process, advertising, consultants, and resources.) • consider available partnerships and incentive programs	District Support Staff Campus Administration	11 Instruction 23 School Leadership 41 General Administration	July 2024-June 2025	Public Meeting Report	Teacher quality improvement	HQ Report; consultant EOY review; advertising metrics
Strategy 2: Create an onboarding process to support instructional and noninstructional staff • 90-day evaluation period for new employees	District Support Staff Campus Administration	11 Instruction 23 School Leadership 41 General Administration	Based on new hire dates (ongoing)	observations	increased students' performance	Evaluation Retention Rate

 Surveys for feedback on support structure 						
Strategy 3: Develop an effective and robust substitute program/guide to build consistency in personnel.	District Support Staff Campus Administration	11 Instruction 23 School Leadership 41 General Administration	completion date of on-going	survey, exit interviews	vacancies, attrition and evaluations	survey, exit interviews

District Goal 8: NFPS will ensure student performance will increase through continuous improvement practice in the schools and school district.

Performance Objective 2: Personnel will attend evidence-based professional development to assist students succeed academically.

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Strategy 1: Continue to support the online platform that manages the teacher evaluation system (timelines, due dates, training support). • administrator support for T-Tess and noninstructional staff evaluations	District Support Staff Campus Administration	11 Instruction 13 Curr. Develop & Instructional Staff Development	on-going	Strive Reports	Increased student performance	Evaluations completed; walk-throughs

		23 School Leadership 41 General Administration				
Strategy 2: Provide a system to support professional development for staff. NFPS Professional Development Plan (job specific; district-wide guidance)	District Support Staff Campus Administration	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership 41 General Administration	on-going	Strive Reports	Increased student performance	Evaluations completed; walk-throughs
Strategy 3: The LEA coordinates Title II, Part A, professional development activities with professional development activities provided through other federal, state, and local programs. [Section 2102(b)(2)(F)]	District Support Staff Campus Administration	11 Instruction 13 Curr. Develop & Instructional Staff Development	on-going	Strive Reports	Increased student performance	Evaluations completed; walk-throughs

		23 School Leadership 41 General Administration				
Strategy 4: The LEA has a system of professional growth and improvement, such as induction for teachers, principals, or other school leaders and opportunities for building the capacity of teachers and opportunities to develop meaningful teacher leadership. [Section 2102(b)(2)(B)]	District Support Staff Campus Administration	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership 41 General Administration	on-going	Strive Reports	Increased student performance	Evaluations completed; walk-throughs

Strategies and Action Steps	Person(s) Responsible	Fund Source / Resources	Timelines	Evidence of implementation	Evidence of Impact	Formative/Summative

Strategy5: Shop and compare products and services for quality and price.	District Support Staff Campus Administration	41 General Administration	July 2024-June 2025 (and ongoing)	Market comparative studies	Employee Surveys Increase employee participation in products and services offered by the District	Participation reports
Strategy6: Participate and network with other HR Professionals to ensure best practices in HR department	District Support Staff Campus Administration	41 General Administration	July 2024-June 2025 (and ongoing)	Market comparative studies	System of support in the HR department	Participation reports
Strategy7: Recognition of employees based on performance and attendance	District Support Staff Campus Administration	41 General Administration	July 2024-June 2025 (and ongoing)	teacher retention rate;	Increased student achievement Reduced teacher absences Increase teacher retention	perception survey; board reports
Strategy8: Facilitate climate committee meetings with district-wide committee.	District Support Staff Campus Administration	41 General Administration	Quarterly	Surveys	improved	increased rates of employee satisfaction

Information Technology

District Goal 10: Align work of adults to continuously improve personalized instruction and responsiveness to meet our students' unique and varied needs.

Performance Objective 1: Provide relevant information technology-based support to all staff, teachers, and district personnel to enhance student learning.

Istrategies and Action Stens	Person(s) Responsible	Fund Source/ Resources	Timelines	Evidence of Implementation	Evidence of Impact	Formative/ Summative
tracking and inventory of	District Support Staff Campus Administration	41 General Administration 53 Data Processing & Technology Services	July2024-June 2025	obsolescence	technology devices and lintegration of	Current tech inventory of readily available, includes obsolescence tech purchases
IStrategy 2: Provide an on-site	District Support Staff Campus Administration	41 General Administration 53 Data Processing & Technology Services	July2024-June 2025	Isign-in	ΙΤΡΓΝΝΟΙΛΟΝ	Surveys, tickets, timesheets
Strategy 3: Technology will be implemented and used to increase the effectiveness of student learning, instructional management, staff development, and administration.	District Support Staff Campus Administration	41 General Administration 53 Data Processing & Technology Services	July2024-June 2025	isign-in	ITECHNOLOGY	Surveys, tickets, timesheets

Communications

District Goal 11: NFPS will promote and enhance two-way communication among our staff and our community to maximize the success of all students.

Performance Objective 1: Utilize innovative and effective marketing efforts that will maximize the impact of promoting the mission and vision of New Frontiers Public Schools.

Strategies and Action Steps	` '	Fund Source/ Resources	Timelines	Evidence of Implementation	Evidence of Impact	Formative/ Summative
Strategy 1: Enact meaningful and purposeful print and other media campaigns to increase awareness of our educational and community goals, efforts, and initiatives	District Support Staff Campus Administration	41 General Administration 51 Plant Maintenance & Operations 53 Data Processing & Technology Services	Monthly Ongoing	Advertising and media, schools web page, Facebook, twitter, Instagram and YouTube	Demographics, usage/visits/ analytic data, reach and impressions	Enrollment reports and trend lines, usage reports from each channel and reported to board
Strategy 2: Produce highly effective initiatives to attract philanthropy, investors, high quality staff and future students	District Support Staff Campus Administration	41 General Administration 51 Plant Maintenance & Operations 53 Data Processing & Technology Services	Monthly Ongoing	Deliberate management of the district public profile must be consistent across all platforms. (such as paradigm shift, college immersion program, board, higher ed)	Targeted contact lists, photos/videos, qualitative reporting,	Increase in district revenue and partnerships
Strategy 3: Implement a targeted online platform presence to include an interactive website, a robust social media footprint and a strategic leverage of partnered networks.	District Support Staff Campus Administration	41 General Administration 51 Plant Maintenance & Operations 53 Data Processing & Technology Services	Monthly Ongoing	Newly designed interactive Website, Facebook, twitter, constant contact, TV live segments, Geospace digital advertising campaigns	Increased partnerships, student enrollment and overall brand awareness	Increase traffic and awareness on website and social media and usage reports from each channel

Strategy 4: Increase enrollment and maintain waiting lists via effective communications –Maintain a waiting list	District Support Staff Campus Administration	Operations	Monthly Ongoing	Attendance and hosting of Grassroots recruitment events, community outreach initiatives, school expos, and third-party partnerships (Schola)	IFull enrollment and wait list	Superintendent's Report, PEIMS Data
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School-Business-Community

District Goal 12: Shall not allow the District to have less than three partnerships. NFPS will establish a corresponding financial plan that assigns resources to the goals outlined in the District Improvement Plan (DIP).

Performance Objective 1: The Charter district partnerships shall increase or remain the same of 3/3 = 100%. The economic health of NFPS will be maintained through strategic program review and the formation of effective partnerships. New Frontiers will seek and maintain positive community/business partnerships.

Istrategies and Action Steps	* *	Fund Source/ Resources	Timelines	Evidence of Implementation	Evidence of Impact	Formative/ Summative
meetings with local businesses,	Administration	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership	,		Maintain current business partners	Superintendent's Report

and from high school to postsecondary education.		41 General Administration				
needs through the annual fundraising	Administration	11 Instruction 13 Curr. Develop & Instructional Staff Development 23 School Leadership 41 General Administration	,	invitation lists, and	Attendance logs, funds raised totals, and photos of events, ticket sales documentation	Increase in funds

Finance Department

District Goal 13: Shall not allow the District FIRST Rating to be less than 70%. NFPS will maintain a balanced budget while supporting academic excellence and expanding resources for students and staff.

Performance Objective 1: The Change in Net Asset will increase by a minimum of \$50,000 per year. The Administrative Cost Ratio will not be less than 6 points (Indicator 11) by the end of August SY2024-25. NFPS will increase fiscal awareness among all stakeholders through training and communication. NFPS will establish a corresponding financial plan that assigns resources to the goals outlined in the District Improvement Plan (DIP).

Strategies and Action Steps	Person(s) Responsible	Fund Source/ Resources	Timelines	Evidence of Implementation	Evidence of Impact	Formative/ Summative
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Strategy 1: Provide training in various areas of fiscal compliance, to enhance understanding of financial and regulatory requirements	District Support Staff Campus Administration	IC+aff	July 2024-June 2025	agendas	Improved dialogue between District and Campus	TAPR Report- Financials
		23 School Leadership 41 General Administration				
Strategy 2: Monitor District Budget and financials monthly	CSS Consultants		July 2024-June 2025	-	Annual fund balance growth	TAPR Report FIRST Financial Solvency
Strategy 3: Work with District and Campus leaders by providing feedback on budget issues	District Support Staff Campus Administration CSS Consultants	41 General Administration	July 2024-June 2025	Δσendas	Annual fund balance growth	TAPR Report FIRST Financial Solvency
Strategy 4: Develop strategies cooperatively with District and Campus leaders to maximize allocations of available resources to targeted needs to include areas of professional development	District Support Staff Campus Administration CSS Consultants	41 General Administration	July 2024-June 2025		Visible improvements annually to various targeted campus initiatives	TAPR Report FIRST Financial Solvency
Strategy 5: Maintain the Community Eligibility Provision where all students eat a free breakfast and lunch to combat hunger and improve academic achievement	District Support Staff Campus Administration		July 2024-June 2025		Student enrollment	Fitness Gram

Strategy 6: Seek training that will assist in developing innovative investment options; work with NFPS educational partners	CEO	41 General Administration	July 2024-June 2025	Changes in investment options	Measurable growth in District investment portfolio	TAPR Report FIRST Financial Solvency
Strategy 7: The LEA has either a formal Supplement, Not Supplant Methodology for distributing State and local funds in order to ensure that each Title I campus receives all of the State and local funds that it	District Support Staff Campus Administration CSS Consultants	41 General Administration	July 2024-June 2025	Summary reports of meetings Timelines for achieving targeted goals	Annual fund balance growth	TAPR Report FIRST Financial Solvency
would receive in the absence of Title I funds; or, it has a formal Statement of Exemption. [Section 1118(b)]						
Strategy 8: The LEA prioritizes Title II, Part A funds to schools served by the agency under Title I, Section 1111(d) and that have the highest percentage of children counted under Title I, Section 1124(c).	District Support Staff Campus Administration CSS Consultants	41 General Administration	July 2024-June 2025	Summary reports of meetings Timelines for achieving targeted goals	Visible improvements annually to various targeted campus initiatives, Student enrollment	TAPR Report FIRST Financial Solvency

1111(d) and that have the highest	District Support Staff Campus Administration CSS Consultants	Administration	July 2024-June 2025	meetings Timelines for	Visible improvements annually to various targeted campus initiatives, Student enrollment	TAPR Report FIRST Financial Solvency
Strategy 9: Maintain positive District fund balance growth on an annual basis. Seek and implement innovative investment strategies to complement fund balance growth. Develop and implement fiscal systems and processes that will ensure positive audit results.		Administration	July 2024-June 2025	Summary reports of meetings Timelines for achieving targeted goals	Student enrollment	TAPR Report FIRST Financial Solvency

Strategy 10: New Frontiers Public Schools uses Family Income survey, National School Lunch Program application to determine the student's economically disadvantaged status.	District Support Staff Campus Administration		2025	Summary reports of meetings Timelines for achieving targeted goals		TAPR Report FIRST Financial Solvency
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2023-2024 District Budget

To be updated

New Frontiers Public Schools

New Frontiers Public Schools

Budget Io Actual (i!II fundi unaudited)

November 30; 2023

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Approved .Approved Burfg:et Budget Amem.dment #1 Amendment #2 Approved Fina I Budgeta5of JJJf 27/20.23

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District Parent & Family Engagement Policy

2023-2024 To be updated

What is it?

New Frontiers Public Schools is committed to our vision: To graduate scholars that are poised to elevate their communities, with their purpose and create opportunities. We put into operation programs, activities, and procedures for the involvement of parents in all its schools with Title I, Part A programs. Title I, Part A funding supplements state and local education funding for low-income students.

Expectations & Objectives:

Participation and involvement of all parents and families is important. New Frontiers Public Schools will ask parents to work within the community to garner support for events such as family nights, parent workshops, parent conferences, and various other parent events. The programs, activities and procedures will be planned and operated with meaningful consultation with parents of participating children. Parental involvement is the participation of parents in regular, effective two-way, and meaningful communication with their child's school. It involves student academic learning and other school activities, including and ensuring that:

- 1. Parents play an integral role in assisting their child's learning.
- 2. Parents are encouraged to be actively involved in their child's education at school.
- 3. Parents are partners in their child's education and are included, as appropriate, in decision-making and on advisory committees to assist in the education of their child.

The District will:

New Frontiers Public Schools District will provide all campuses with the coordination, technical assistance, and other support necessary to build the capacity for the best parent, student, and teacher engagement for our district and schools. The district, with the assistance of the campuses, will provide information related to student achievement, school performance, school and parent programs, meetings and other opportunities for participation and are sent home or provided virtually in both Spanish and English, whenever possible. This information includes, but is not limited to, copies of the Parent and Family Engagement Policy, School-Parent Compact, announcements, newsletters, mid-term and semester grades, school profiles and student test results. A variety of mediums will be used to communicate other vital information with families to include phone calls, text/messaging, emailing, and social media. The school's most viable tool for communication, for both families and students, are the platforms: Schoology and Canvas.

• The district will:

- ❖ Distribute and make the District and Campus Parent & Family Engagement Policy readily available to the parents of each student participating in the school-wide Title I program in the following manner:
 - ✓ Posting it on our district website, and keeping it up to date
 - ✓ Sending a printed copy home with every student (as requested)
 - ✓ Distributing printed copies and QR codes to the electronic version at all the school's meetings
- The Parent & Family Engagement Policy will support student achievement and incorporate all levels of involvement to include parenting, communication, volunteering, learning at home, decision-making, and collaborating with the community.
- A Parents from all campuses are strongly encouraged to participate in school activities and may participate in school board meetings.
- ♦ Have a district representative at every school's annual Title I Meeting and PFE events
- ❖ Per request, provide the qualifications of a child's teacher
- ❖ Assist schools with the evaluation and revision of the PFE policy and school-parent compact
- * Evaluate the District Parent and Family Program and its policy throughout the year and revise as needed per findings of the evaluation.
- ❖ Provide training to district employees on the most effective PFE strategies
- ❖ Involve parents in the planning, developing, evaluating, and revising of support the District/Campus improvement plans
- Offer meetings at various times and days in-person and/or virtually. Meetings and other more traditional methods of engagement will take place virtually and/or in person to best meet the safety needs of the entire community. Opportunities to respond to parent suggestions and concerns are provided during these meetings.
- Offer opportunities for parents to participate in decision-concerning services and programs are also offered at all our campuses.

- ♦ Hold activities to build parent and family engagement as described throughout this policy. It is part of our role to model and teach our families how to help their students learn and how to be involved in decision-making about the education of their students. Barriers that could possibly hinder the participation of parents will be explored and identified throughout the school year and during our annual evaluation. Particular attention will be paid to parents who are economically disadvantaged, disabled, have limited English proficiency, have limited literacy, or are of any at-risk racial or ethnic background. The needs of parents to assist in their student's learning and identifying strategies to support successful school family interactions will be emphasized. Evaluations and surveys will be utilized to help identify these barriers and the school will use these findings to design evidence-based strategies for more effective parent and family engagement.
 - ➤ Meetings will consist of:
 - Campus Title I Meeting details about Title I services,

the Parent and Family Engagement Policy, and the school compacts will be discussed and attendees will be asked to provide feedback.

- Public Hearing prior to ESSA application for federal funds
 - State Testing Each campus will provide a brief overview for parents of the required state assessments including information related to
 - the state's academic content standards
 - the state's student academic achievement standards
 - the state and local academic assessments including alternate assessments
 - the requirements of Title I
 - how to monitor their child's progress
 - how to work with educators
 - Family Workshops that are pertinent to students in 6th 12th grade
 - Parents are provided opportunities to attend select training and conferences for increasing their knowledge and awareness on assisting their child academically. A parent Bootcamp is held to assist parent/families gain

information and have an opportunity to ask questions and provide feedback.

- Deputy Superintendent will hold virtual meetings in the Fall and Spring to inform parents/families of district information and gain feedback.
- Consult with business leaders and philanthropic organizations or individuals with expertise in effectively engaging parents and family members in education as a resource for building optimum capacity for community engagement for the school. This will provide coordination, technical assistance, and other support necessary to assist and build capacity of all schools.
- Ensure all campuses will also coordinate and integrate parent and family engagement strategies, to the extent feasible and appropriate, with other relevant federal, state, and local laws and programs. Coordinate & integrate PFE strategies: Campus meetings, Educate Texas meetings, Enrollment meetings,
- Provide parents and families with a means to submit requests for additional support in helping their student achieve and/or how to be more involved in their student's education. They may do so in person, via email or through campus communication platforms.
- Send surveys out to parents to gather input from parents regarding topics of need and to identify barriers to parent participation. Use the findings of the evaluation to revise the program & policy, involve parents in the activities.
- Ensure written or verbal translations are made available for parents and families who have a home language other than English or Spanish whenever possible- to include interpreters for the deaf. We ensure the ability of parents with disabilities to participate by providing handicapped access to classrooms and buildings where meetings are held when applicable.

Una versión en español está disponible en la escuela.

A Spanish version is available at the school.

Date Reviewed/Evaluated: November 2023

Date Distributed: December 2023

Title I, Part A LEA Program Plan Compliance Checklist for New Frontiers Public Schools

Program Implementation Statute	Required Documentation for Compliance
1.The LEA Title I, Part A Program Plan has been developed with timely and meaningful consultation with teachers, principals, other school leaders, paraprofessionals, specialized instructional support personnel, charter school leaders (in an LEA that has charter schools), administrators (including administrators of programs in other parts of Title I), other appropriate school personnel, and with parents of children in schools served under Title I, Part A. [Section 1112(a)(1)(A)]	 Copy of the LEA's Title I, Part A Program Plan Meeting agendas Meeting notes Sign-in sheets/participant rosters documenting stakeholder consultation in the development of the LEA Title I, Part A Plan Surveys
2.The LEA shall also ensure that it has coordinated the Title I, Part A Program Plan with Other Elementary and Secondary Education Act programs, the Individuals with Disability Education Act (IDEA), the Rehabilitation Act of 1973, the Carl D. Perkins Career and Technical Education Act of 2006, the Workforce Innovation and Opportunity Act, the Head Start Act, the McKinney-Vento Homeless Assistance Act, the Adult Education and Family Literacy Act, and other Acts as appropriate [Section 1112(a)(1)(B)	 Copy of the LEA's Title I, Part A Program Plan Sign-in sheets with program name next to the stakeholder's name and role
3.The LEA plan provides that schools served with Title I, Part A funds substantially help children served under Title I, Part A to meet the challenging State academic standards [Section 1112(a)(3)(B)	Copy of the LEA's Title I, Part A Program Plan
4.The LEA Title I, Part A Program Plan includes the statutorily required descriptions noted in Section 1112(b). [Section 1112(b)(1-13)]	Copy of the LEA's Title I, Part A Program Plan
5.The LEA shall periodically review and, as necessary, revise the Title I, Part A Program Plan. [Section 1112(a)(5)]	 Copy of the LEA's Title I, Part A Program Plan Meeting agendas, meeting notes, sign-in sheets documenting periodic review of the LEA Title I, Part A Program Plan Calendar of meeting dates

Title I, Part A LEA Program Plan Statutory Required Descriptions

To ensure that all children receive a high-quality education, and to close the achievement gap between children meeting the challenging State academic standards and those children who are not meeting such standards, the LEA plan shall include the following 13 descriptions:

Description 1:

How the LEA will monitor students' progress in meeting the challenging State academic standards by [Section 1112(b)(1)] –

- 1. Developing and implementing a well-rounded program of instruction to meet the academic needs of all students; Goal 1, Performance Objective 2, Strategy 3
- 2. Identifying students who may be at risk for academic failure; Goal 1, Performance Objective 3, Strategy 2
- 3. Providing additional educational assistance to individual students the LEA or school determines need help in meeting the challenging State academic standards; and **Goal 1, Performance Objective 3, Strategy 2**
- 4. Identifying and implementing instructional and other strategies intended to strengthen academic programs and improve school conditions for student learning **Professional development**, student safety.

Description 2:

How the LEA will identify and address any disparities that results in low-income students and minority students being taught at higher rates than other students by ineffective, inexperienced, or out-of-field teachers? **NFPS hires a remediation teacher/interventionist, who does accelerated instruction at Madla.**

Description 3:

How the LEA will carry out its School Support and Improvement activities responsibilities under Section 1111(d)(1) and (2) Does not apply to New Frontiers Public Schools, as there are no schools identified as needing School Support and Improvement activities.

Description 4:

The poverty criteria that will be used to select school attendance areas under Section 1113 (i.e., Within-LEA Allocations Procedures) New Frontiers Public Schools uses Family income survey, National School Lunch Program application to determine the student's economically disadvantaged status.

Description 5:

The nature of the programs to be conducted under Schoolwide (Section 1114) and Targeted Assistance (Section 1115) programs and, where appropriate, educational services outside such schools for children living in local institutions for neglected or delinquent children, and for neglected and delinquent children in community day school programs. The DIP contains specific activities/programs that are funded with Title I, Part A.

Description 6:

1. The services the LEA will provide homeless children and youth to support the enrollment, attendance, and success of homeless children and youth in coordination with the services the LEA is providing under the McKinney-Vento Homeless Assistance Act (i.e., Homeless LEA Reservation) Goal 1, Performance Objective 1, Strategy 8

Description 7:

The strategy the LEA will use to implement effective parent and family engagement under Section 1116 (i.e., LEA Written PFE Policy) **Evident with the Parent and Family Engagement policy.**

Description 8:

If applicable, how the LEA will support, coordinate, and integrate services provided with Title I, Part A, with early childhood education programs at the LEA or individual school level, including plans for the transition of participants in such programs to local elementary school programs (i.e., LEA Reservation for Preschool) This does not apply to New Frontiers Public Schools.

Description 9:

How teachers and school leaders, in consultation with parents, administrators, paraprofessionals, and specialized instructional support personnel, in school's operating a Targeted Assistance program under Section 1115, will identify the eligible children most in need of services under Title I, Part A (i.e., Multiple, educationally related, objective criteria) New Frontiers Public Schools does not have targeted assistance campuses for the 2023-2024 school year as determined by the DIP planning committee.

Description 10:

How the LEA will implement strategies to facilitate effective transitions for students from middle grades to high school and from high school to postsecondary education including, if applicable [Section 1112(b)(10)]

- 1. Coordination with institutions of higher education, employers, and other local partners; and District Goal 12, Performance Objective 1, Strategy 1
- 2. Increased student access to early college high school or dual or concurrent enrollment opportunities, or career counseling to identify student interests and skills **District Goal 1, Performance Objective 1, Strategy 11**

Description 11:

How the LEA will support efforts to reduce the overuse of discipline practice that remove students from the classroom, which may include identifying and supporting schools with high rates of discipline, disaggregated by each of the subgroups of students District Goal(s) 1 & 4, Performance Objective (s) 3 & 1, Strategies 1 & 8 SEL and Character Strong

Description 12:

If applicable, how the LEA will support programs that coordinate and integrate [Section 1112(b)(12)]

- 1. Academic and career and technical education content through coordinated instructional strategies, that may incorporate experiential learning opportunities and promote skills attainment important to in-demand occupations or industries in the State; District Goal 2, Performance Objective 1, Strategy 5 and
- 2. Work-based learning opportunities that provide students in-depth interaction with industry professionals and, if appropriate, academic credit **District**Goal 2, Performance Objective 1, Strategy 4

Description 13:

Any other information on how the LEA proposes to use funds to meet the purposes of this grant and that the LEA determines appropriate to provide, which may include how the LEA will [Section 1112(b)(13)]

- 1. Assist schools in identifying and serving gifted and talented students; and NFPS does not have a GT program currently.
- 2. Assist schools in developing effective school library programs to provide students an opportunity to develop digital literacy skills and improved academic achievement. **Available at the MS.**